

FACT BOOK 2013



Cover Photo: Wasylean Residence Hall

FACT BOOK 2013

WORCESTER S T A T E UNIVERSITY

Office of Institutional Research Worcester State University 486 Chandler Street Worcester, Massachusetts 01602-2597 508-929-8121

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Worcester State University is an equal employment/education opportunity institution.

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President's Message

A Message from Barry M. Maloney, President of Worcester State University

Seeds that were planted in 2012 began to take root in 2013, as Worcester State University had its best year ever in private fundraising, our community involvement expanded, and we extended our reach world-wide – as our students continue to change the way the world works. Enrollment is up, the graduation rate



improved, and state support grew. An independent financial audit showed we are fiscally healthy, and our athletes made us proud, both on and off the field. The Princeton Review named WSU one of 2013's 75 Best Value public universities in the country – one of only two in Massachusetts – and, for the 10th year in a row, we made the Review's 2014 ranking as a "Best in the Northeast" university. It was indeed a good year.

Construction progressed on a new 120,000-square-foot residence hall, which will help shift the ratio of on-campus to commuter students by providing 400 new beds and a 600-seat dining facility to campus. It was named in honor of Lt. Col. James Sheehan, '55, who contributed the largest single gift - \$3 million – in Worcester State's history. A second new facility, a 100,000-square-foot Wellness

Center, is on track for a 2016 opening. Both facilities will involve more students in campus life and will benefit our community for years to come.

Our faculty and students continue to pursue new ways to connect learning and life. The theme semester topic, "Doing Right in a Complex World," engaged the university and greater community through thought-provoking lectures, theater performances, and more. Internships, service learning opportunities, and departmental advisory councils are providing new connections for students. Expanding partnerships with the Worcester Art Museum and with area businesses are providing real-world experiences that complement what's learned in the classroom, as did the "Next Big Idea" contest.

Your university, founded in 1874, continues to rely on hard data to drive all that we do. I hope you find this report, compiled by our Office of Institutional Research, valuable.

Sincerely,

Bany N. aklow

Barry M. Maloney President

Board and Standing Committees, 2013-2014

Board of Trustees

Ronald R. Valerio '75, *Chair* George H. Albro '65, '68 M.Ed., *Vice Chair* Craig L. Blais, *Vice Chair* Stephen J. Bostic '77, '86 M.Ed. Isabel Gonzalez-Webster Maryanne M. Hammond '69, '72 M.Ed.

Julianne Harris '14 Stephen F. Madaus Terence J. Shanley Shirley A. Steele '59, '63 M.Ed. Robert L. Thomas

Standing Committees 2013-2014

Academic/Student Development: Robert Thomas, *Chair* Julianne Harris Terence Shanley

Finance and Facilities: Craig Blais, *Chair* George Albro Shirley Steele Human Resources: George Albro, *Chair* Craig Blais Isabel Gonzalez-Webster Maryanne Hammond Julianne Harris Terence Shanley

Planning and Development: Maryanne Hammond, *Chair* George Albro Julianne Harris Shirley Steele

Note: Chair Ronald Valerio is an ex-officio voting member of each committee. President Barry Maloney is an ex-officio non-voting member of each committee

Campus Administration, Fall 2013*

Barry Maloney, President Charles Cullum, Provost/VP, Academic Affairs Sibyl M. Brownlee, VP, Student Affairs Kathleen M. Eichelroth, VP, Administration and Finance Thomas M. McNamara, VP, University Advancement Donald W. Vescio, Interim VP of Enrollment Management Anthony Adade, Associate Vice President, University Technology Services Julie Kazarian, Assoc. VP/Student Affairs, Dean of Students Patricia Marshall, Associate VP, Academic Affairs/ Interim Dean, School of Humanities and Social Sciences Robin J. Quill, Assoc. VP/Comptroller, Administration and Finance Roberta Kyle, Acting Assoc. VP for Continuing Ed. & Acting Dean of Graduate Studies Carol Lerch, Asst. VP, Assessment and Planning Carl Herrin, Asst. to the President for International, Community, & Government Affairs Calvin Hill, Asst. to the President, Director, Office of Diversity, Inclusion & Equal Opportunity Linda Larrivee, Dean, School of Education, Health & Natural Sciences Stephanie Chalupka, Associate Dean for Nursing Raynold Lewis, Assoc. Dean, Education, Health & Natural Sciences Timothy J. Sullivan, Assoc. Dean, Student Affairs & Director, Office of Student Involvement & Leadership Development Adrian Gage, Assistant Dean, Student Affairs/Director of Residence Life Sara Grady, Assistant Dean, Graduate & Continuing Education Laura A. Murphy, Assistant Dean/Director, Counseling Services Tammy Tebo, Assistant Dean, Academic Success Center Marcella Uribe-Jennings, Assistant Dean/Director, Office of Multicultural Affairs Camilla H. Caffrey, Executive Director of Alumni

Honee Hess, Executive Director, Worcester Center for Crafts Mary Jo Marion, Executive Director, Latino Educational Institute Karen Sharpe, *Executive Director*, University Advancement Jillian Anderson, Director, Career Services Lynn E. Bromley, Director, Payroll/Benefits Brenda Bussey, Director, Procurement & Accounts Payable Julie Carmel, Director, Student Accounts Marion Catacchio, Director, Financial Records, University Advancement Julie A. Chaffee, Director, Registrar Susan E. Chapman, Director, Strategic Initiatives Sainath Chinnaswamy, Director, Library Joseph DiCarlo, Director, Admissions James Driscoll, Director of Budget, Planning & Policy Development Melissa Fleming, Director, Student Affairs/Conference & Event Services Alan Jackson, Director, Veterans Affairs Frances Manocchio, Director, Disability Services Jayne A. McGinn, Director, Financial Aid Rosemary F. Naughton, Chief of University Police Sandra K. Olson, Director, Facilities Katey Palumbo, Director, International Programs Angela Quitadamo, Director of Retention Nancy Ramsdell, Director, Administrative Services, Administration & Finance David Roach, Director, Center for Effective Instruction Susan Seibel, Director, Intensive English Language Institute Kenneth A. Smith, Director, Institutional Research Gerald E. Sorge, Director, Academic Affairs Administrative Support Russell E. Vickstrom, Director, Human Resources Mark Wagner, Director, The Center for Service Learning & Civic Engagement Karen Woods Weierman, Director, Honors Program John Meany, Acting Director, Athletics

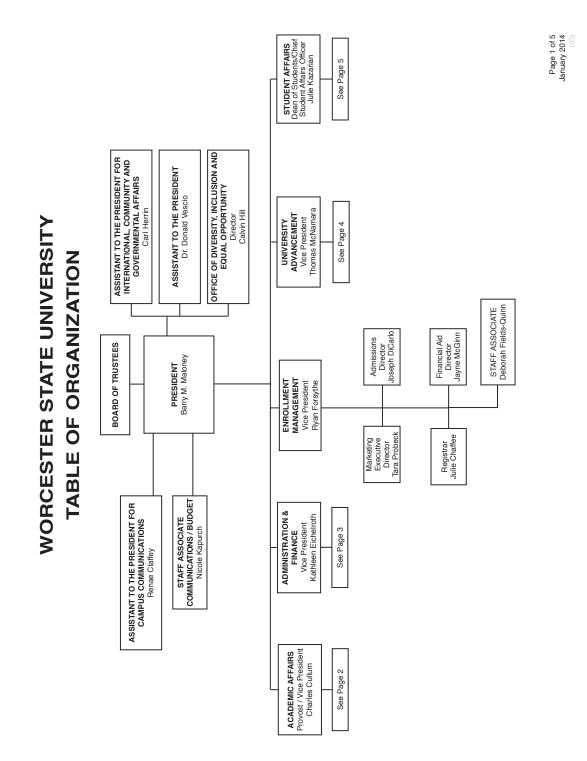
Note: President Maloney is an ex-officio non-voting member of each committee.

*As of Fall 2013 and does not correspond with the organizational chart

Department Chairs, Fall 2013

Name	Department
Steve Oliver	Biology
Renuka Jain	Business and Economics
Margaret Kerr	Chemistry
Don Bullens	Communication
Keith Darrow	Communication Sciences & Disorders
Elena Braynova	Computer Science
Stephen Morreale	Criminal Justice
Carol Donnelly	Education
Dennis Quinn	English
Lynn Bloomberg	Health Sciences
Frank Minasian	History and Political Science
Mary Fowler	Mathematics
Robyn Leo	Nursing
Margaret Hart	Occupational Therapy
Henry Theriault	Philosophy
Patricia Benjamin	Physical and Earth Science
Bonnie Kanner	Psychology
Matthew Johnsen	Sociology
Thomas Conroy	Urban Studies
Adam Zahler	Visual & Performing Arts
Ana Perez-Manrique	World Languages

Source: Academic Affairs Office

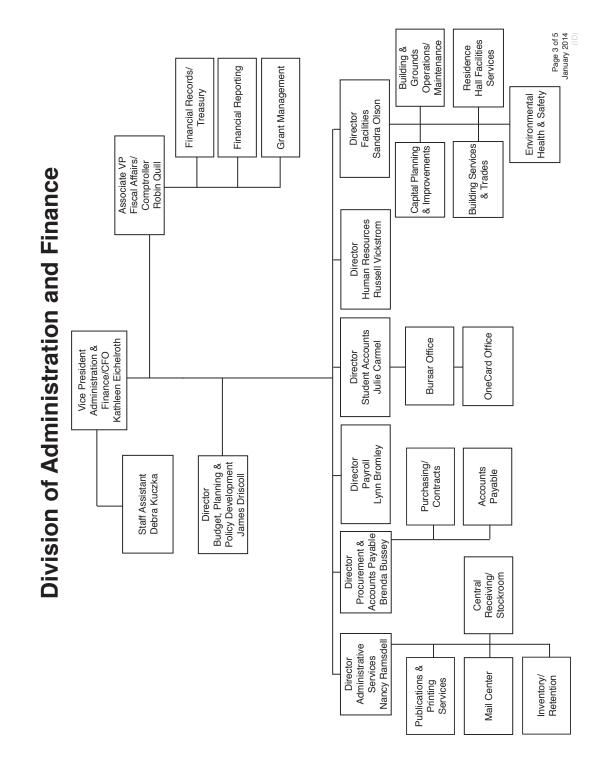


Organizational Chart*

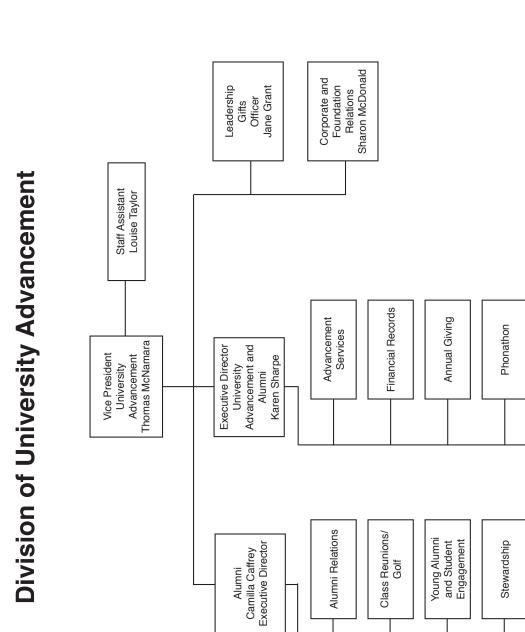
	Director Academic Academic Support Services Gerald Sorge Contracts Contracts Mentoring Program Divisional Budget Management New Faculty Contracts Personnel Records Records Records Personnel Records Divisional Budget Records Support Support Program	
	Associate Vice Associate Vice Information Officer Anthony Adade Bervices Joyce Danelius Help Desk Infrastructure Services Infrastructure Video Production Infrastructure Services Services Astructure Infrastructure Network	
Staff Assistant Gina Lavallee	Assistant Vice President for Assessment & Planning Carol Lerch Institutional Research Kristina Rearrick Rearric	
Staff / Gina	School of Education, Health and Natural Sciences Linda Larrivee Associate Dean for Nursing Nursing Nursing Associate Dean for Associate Dean for A	
Provost/Vice President for Academic Affairs Charles Cullum	Dean School of Humanities & Social Sciences TBD English Finibisophy Phibisophy Phibisophy Phibisophy Phibisophy Phibisophy Visual/Performing World Languages	
ProvostA for Acad Charl	Director of Retention Angela Quitadamo	
	ciate ciate ation & Dean of Dean of Program Weierman Master Degree Programs Programs Programs	
	cting Asso carried carried car	
	Asistant Dean Affaitant Dean Multicultural Marcela Uribe- G Jennings Center for Effective Institute Institute Institute Institute	
	achine file file file file file file file fil	
	Associate Vice President for Academic Affairs Patricia Marshall Mini Mini Grants Studies Studies Studies Center for Media Board Mich Fist Year Fist Year Experience	

Division of Academic Affairs

*Reflective of WSU organization as of January 2014



*Reflective of WSU organization as of January 2014



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*Reflective of WSU organization as of January 2014

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Advancement Communications

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Director of Disability Services Fran Manocchio	Chief of University Police Michael Nockunas Dining Services Rich Perna of Athletics John Meany	Page 5 of 5 January 2014
Staff Assistant Bridget Joiner	Associate Dean of Student Involvement and Student Involvement and Leadership Development Tim Sullivan Birector Center for Service Learning & Civic Engagement Mark Wagner Ministries Ministries Orientation	Student Print Center
Dean of Student Affairs/Senior Student Affairs Officer Julie Kazarian	n of s & uct Student Affairs/ Birector of Residence Life & Housing Adrian Gage Life & Housing Adrian Gage Director of Alan Jackson Student Conduct Coordinator Joshua Katz University Bookstore Sean Cook	
Director of Special Projects for Student Affairs Susan Chapman	Director of Conference and Events Services Melissa Flemming Services Jillian Anderson Jillian Anderson Services Jillian Anderson Services Lisa Gaimari Director of Health Services Lisa Gaimari Health and Wellness	Educator Jennifer Quinn

Division of Student Affairs

*Reflective of WSU organization as of January 2014

General Information

Worcester State University Fall 2013 Snapshot

		Faculty: (from IPEDS Data)	
	4,115	Full-Time (includes Librarians)	206
	1,441	Part-Time Faculty (Adjuncts only)	204
	153		161
	738		18:1
	6,447		
		Staff: (Full-time)	
		Association of Professional Adm.	116
	60%	AFSCME	155
	40%	Non Unit Professionals	43
	2.9%		
	1.3%	ACADEMICS	
	20.2%	Academic Programs:	
	29%	Undergraduate Majors	25
	22.9		29
	3.18	Graduate Programs	25
	1,024	0	73
	80%	7 11	
	49%	Largest Undergraduate Major (1 st Major only):	
		Business Administration	781
		Criminal Justice	458
	4,149	Psychology	443
			342
	780	Undeclared	295
		Average Undergraduate Class Size:	16
	1,438		
	921	Degrees Conferred (2012-2013):	
	606	Baccalaureate's	923
		Post Bachelor's Certificates	174
		Master's	190
		Certificate of Advanced Graduate Study	5
\$	970	Total Degrees Conferred	1,292
\$	7,187	~	
\$	10,877	STUDENT LIFE	
		Organizations, Clubs & Honor Societies:	
		Student Organizations and Clubs	40
\$26	,483,839	Academic Honor Societies	17
\$32	,963,982		
\$18	,739,060	Intercollegiate Sports:	
\$78	,186,881	Men	9
		Women	10
	4,002	ALUMNI⁴	
\$		Total Alumni	35,598
			23,205
		Alumni in Worcester County	18,097
\$18	,241,889	Alumni in the City of Worcester	5,116
	\$ \$ \$26 \$32 \$18	153 738 6,447 60% 2.9% 2.9% 22.9 3.18 1,024 80% 49% 4,149 2,514 780 1,438 921 606 \$ 970 \$ 7,187 \$ 10,877 \$ 10,877 \$ 26,483,839 \$32,963,982 \$18,739,060 \$78,186,881 4,002	153 Full-Time Faculty with PhD/T Degree 738 Student to Faculty Ratio ³ 6,447 Staff: (Full-time) Association of Professional Adm. 60% AFSCME 40% Non Unit Professionals 2.9% 1.3% 40% Non Unit Professionals 2.9% 1.3% ACADEMICS 20.2% Academic Programs: 20.2% Academic Programs: 20.2% Undergraduate Majors 2.9% Undergraduate Majors 2.9 Undergraduate Majors 2.9 Undergraduate Majors 2.9 Undergraduate Major (1st Major only): Business Administration Criminal Justice 4,149 Psychology 2,514 Biology 780 Undeclared Arerage Undergraduate Class Size: 1,438 921 921 Degrees Conferred (2012-2013): 606 Baccalaureate's Post Bachelor's Certificates Master's Certificate of Advanced Graduate Study \$ 970 Total Degrees Conferred

¹ Minority includes Black/African American, American Indian/Alaskan Native, Hispanic/Latino, Asian, Native Hawaiian or other Pacific Islander, and Two or More Races.

² Based only on Full-time, Degree-Seeking, Undergraduate Students

³ FTE Students Taught/FTE Faculty

⁴ Includes both Undergraduate and Graduate Degree Recipients.

Brief History of WSU

Worcester State University was founded as the Worcester Normal School in 1874, the fifth state-funded normal school in Massachusetts and one of dozens of teacher-training schools established during the 19th century.

In 1932, all of the state's normal schools were re-christened "teachers colleges" and the old Normal School became Worcester State Teachers College. That same year, the University moved to its present location on Chandler Street.

The large, colonial-style building now known as the Administration Building was constructed on the site of Willow Farm, owned by Worcester inventor and philanthropist George I. Rockwood. In 1942, Rockwood donated an additional thirty-five acres, paving the way for campus expansion.

The University's fifth president, Dr. Eugene A. Sullivan (1947-1970), presided over a period of unprecedented growth. From 1947 to 1970, enrollment grew from 150 students (all pursuing education degrees) to nearly 2,800 students pursuing a variety of degrees. In 1952, the University introduced its first graduate degree, a master of science in education. Campus expansion included construction of the Gymnasium and Classroom Building in 1958, the Science Building in 1965 (rechristened the Dr. Eugene A. Sullivan Building in 1980), and the Learning Resource Center in 1970. Dr. Sullivan also laid the groundwork for construction of Chandler Village, the first student residence hall on campus.

By 1963, the former teachers college had evolved into a liberal arts and sciences college, a transition acknowledged by the Board of Education in 1963 when it voted to change the school's name to Worcester State College.

In 1974, the curriculum was expanded to include a B.S. in business administration and a B.S. in nursing, the first Bachelor of Science program for registered nurses in New England and the first to be accredited by the National League of Nurses.

That same year, the University established The Graduate School, which offered several new master's degree programs. During the 1980s, the University expanded its programs to include the area's first Master of Science in Speech-Language Pathology and the first bachelor's degree in Occupational Therapy in the state college system.

During the presidency of Dr. Kalyan K. Ghosh (1992-2002), the University incorporated the widespread use of technology, from computer-based learning to a campus-wide network. In 2000, the University opened the 110,000-square-foot Kalyan K. Ghosh Center for Science and Technology, with instructional laboratory facilities for twelve academic programs and a 196-seat multimedia lecture hall. Dr. Ghosh was also instrumental in the founding of the Worcester State Foundation.

In 2002, the University welcomed its first female president, Dr. Janelle C. Ashley. Under her leadership the campus undertook major renovation and building projects, which included construction of Wasylean Hall, an award-winning 348-bed residence hall that opened its doors in 2004, and the expansion of Dowden Hall, which increased the number of beds for resident students to 1,200.

In 2010, the Massachusetts Legislature voted to grant university status to Massachusetts state colleges, recognition of the fact that the schools qualified as universities according to the classification of institutions of higher education established by the Carnegie Foundation for the Advancement of Teaching. The old Worcester Normal School had officially evolved into Worcester State University.

Barry M. Maloney, the 11th president of Worcester State University, assumed the helm July 1, 2011. Under his leadership, WSU has increased its full-time faculty, student enrollment and fundraising; launched new academic programs; and expanded its student engagement, community-based learning, student exchange and study away opportunities.

Construction of two new student-centered facilities - the 400-bed Sheehan Residence Hall and a 100,000-square-foot wellness facility - are scheduled to open in 2014 and 2016, respectively.

Prologue

From its founding in 1874, Worcester State University has been dedicated to educational programs that lead to self-enrichment and to careers in the professions, government, business, and industry.

As a public, state operated university governed by a local Board of Trustees under the direction of the Massachusetts Department of Higher Education, Worcester State University is empowered to award baccalaureate and master's degrees in education and in the arts and sciences. While continuing its tradition of serving the residents of the Commonwealth, Worcester State University has earned a reputation for quality teaching by dedicated faculty in classes of moderate size, and for programs responsive to its students' and society's changing needs.

Mission

Worcester State University, a public metropolitan institution of higher learning located in a culturally vibrant region of the Commonwealth, affirms the principles of liberal learning as the foundation for all advanced programs of study.

Worcester State University offers programs in the traditional liberal arts and sciences disciplines, while maintaining its historical focus on teacher education. It has expanded its offerings with professional degree programs in biomedical sciences, business, and the health professions. Through its curricula, Worcester State addresses the intellectual and career needs of the increasingly diverse citizenry of central Massachusetts.

Worcester State University is dedicated to offering high quality, affordable undergraduate and graduate academic programs and to promoting lifelong intellectual growth, global awareness, and career opportunities of its students. To this end, Worcester State University values teaching excellence rooted in scholarship and community service; cooperates with the business, social, and cultural resources of Worcester County; collaborates with other institutions of higher learning in the region; and develops new programs responsive to emerging community needs.

Institutional Goals 2012-2014

- **Goal #1:** Actively promote student centered academic environments that provide rigorous learning opportunities and scholarship.
- **Goal #2:** Promote an inclusive decision making process that is driven by qualitative and quantitative data while maintaining a student centered focus.

Goal #3: Prepare students for life and careers in a diverse and rapidly changing world.

Goal #4: Foster an environment of open communication, collaboration, inclusion, and respect.

Goal #5: Foster an ethos of sustainability that informs all aspects of the university community.

Goal #6: Cultivate and enhance local, regional, and global connections to strengthen WSU's impact on the world.



For more information, please check out our website http://www.worcester.edu/StrategicPlanning/Shared%20Documents/2010-2014%20Goals.aspx

Accreditation

Worcester State University is accredited by the New England Association of Schools and Colleges, Inc., a non-governmental, nationally recognized organization whose affiliated institutions include elementary schools through collegiate institutions offering postgraduate instruction.

Accreditation of an institution by the New England Association indicates that it meets or exceeds criteria for the assessment of institutional quality periodically applied through a peer group review process. An accredited school or college is one which has available the necessary resources to achieve its stated purposes through appropriate educational programs, is substantially doing so, and gives reasonable evidence that it will continue to do so in the foreseeable future. Institutional integrity is also addressed through accreditation.

The following programs are also accredited by their respective professional organizations:

- Nursing: Commission on Collegiate Nursing Education (CCNE)
- Speech-Language Pathology: The American Speech-Language-Hearing Association
- Occupational Therapy: Accreditation Council for Occupational Therapy Education
- Nuclear Medicine Technology: The Joint Review Committee on Educational Programs in Nuclear Medicine Technology.
- School Psychology: National Association of School Psychologists

Worcester State University has been named "Best in the Northeast", by the Princeton Review for the tenth year in a row. It is the only Massachusetts state university with this designation. The Princeton Review has also named WSU as one of the nation's "75 Best Value" public colleges for 2013 and 2014 as well as a "Most Environmentally Responsible College" according the Princeton Review's Guide to 832 Green Colleges.

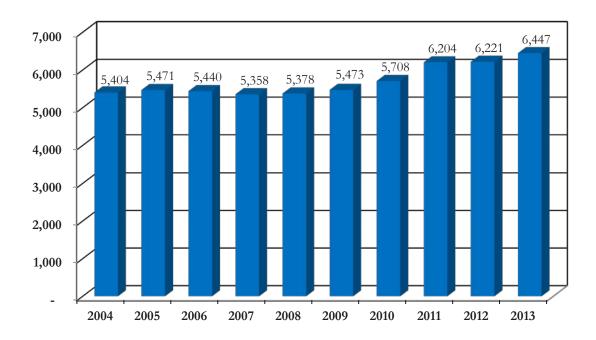


Worcester State University was recognized in the top tier of the 2013 "Best Regional Universities" of the U.S. News and World Report College Rankings. WSU was also recognized for having the highest alumni giving rate in the state university system.

Worcester State University has been named "Best College" by Worcester Magazine for the eighth time. The university also received this honor in 2002, 2006, 2007, 2009, 2010, 2011 and 2012.

Student Profile

Longitudinal Enrollment, Fall 2004-Fall 2013

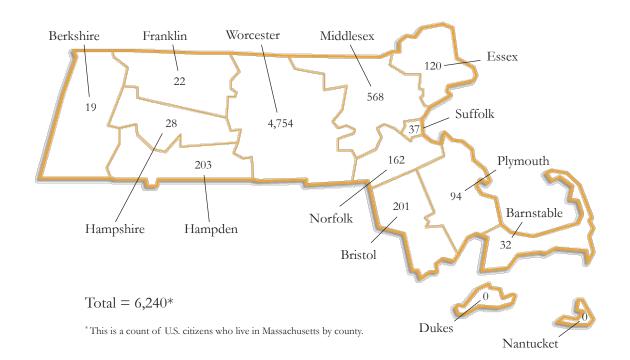


Students by Country of Residence, Fall 2013

Country	Undergraduate	Graduate	Total
Albania	5	0	5
Brazil	5	1	6
Canada	3	0	3
China	9	2	11
Congo, Republic of	1	0	1
Cuba	0	1	1
Dominican Republic	1	0	1
Ecuador	3	1	4
Ghana	6	0	6
Greece	1	0	1
Guatemala	1	0	1
India	1	2	3
Iran	1	0	1
Israel	2	0	2
Italy	2	0	2
Ivory Coast	3	0	3
Kenya	4	3	7
Korea, Democratic People's Republic of	1	0	1
Korea, Republic of	1	1	2
Nepal	3	0	3
Philippines	1	0	1
Russia	0	1	1
Senegal	1	0	1
Sweden	1	0	1
Syria	3	0	3
United Kingdom	0	1	1
United States of America	5,485	878	6,363
Vietnam	10	0	10
Zimbabwe	2	0	2
Total	5,556	891	6,447

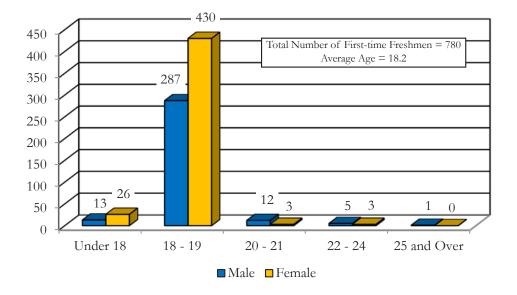
Students by State of Residence, Fall 2013

	U	Indergradua	te		Graduate		
State	Male	Female	Total	Male	Female	Total	Total
Alaska	1	1	2	0	0	0	2
Arizona	2	0	2	0	0	0	2
California	4	0	4	1	0	1	5
Colorado	2	1	3	0	0	0	3
Connecticut	25	49	74	1	9	10	84
Florida	1	0	1	0	0	0	1
Illinois	2	1	3	0	0	0	3
Kentucky	1	0	1	0	0	0	1
Maine	0	2	2	0	0	0	2
Massachusetts	2,128	3,185	5,313	209	638	847	6,160
Michigan	2	0	2	0	0	0	2
Minnesota	1	0	1	0	0	0	1
North Carolina	1	0	1	0	0	0	1
New Hampshire	6	8	14	0	7	7	21
New Jersey	2	1	3	0	0	0	3
New Mexico	0	1	1	0	0	0	1
New York	4	2	6	0	1	1	7
Ohio	1	0	1	0	0	0	1
Oklahoma	1	0	1	0	0	0	1
Pennsylvania	1	2	3	0	0	0	3
Puerto Rico	0	1	1	0	0	0	1
Rhode Island	11	24	35	2	9	11	46
Texas	1	0	1	0	0	0	1
Unknown	1	4	5	0	1	1	6
Vermont	1	2	3	0	0	0	3
Virginia	0	1	1	0	0	0	1
Washington	1	0	1	0	0	0	1
Non-US Citizen	34	37	71	5	8	13	84
Total	2,234	3,322	5,556	218	673	891	6,447



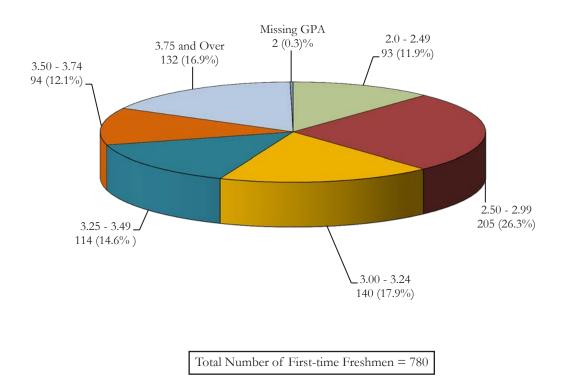
Students by Massachusetts County of Residence, Fall 2013

County	J	Jndergraduate	Graduate	Total
Barnstable		27	5	32
Berkshire		17	2	19
Bristol		190	11	201
Duke		0	0	0
Essex		112	8	120
Franklin		18	4	22
Hampden		188	15	203
Hampshire		21	7	28
Middlesex		506	62	568
Nantucket		0	0	0
Norfolk		138	24	162
Plymouth		84	10	94
Suffolk		32	5	37
Worcester		4,047	707	4,754
	Total	5,380	860	6,240



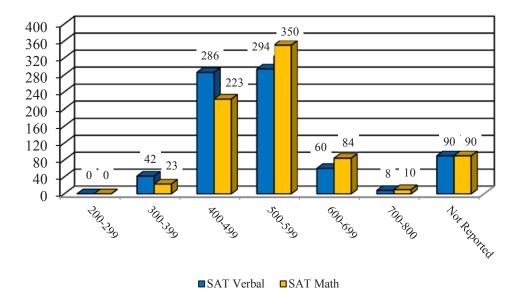
Age of Degree-seeking, First-time Freshmen, Fall 2013

High School GPA of Degree-seeking, First-time Freshmen, Fall 2013



SAT Scores of Degree-seeking	First-time Freshmen, Fall 2013
------------------------------	--------------------------------

	<u>S</u> A	<u> T Verbal</u>		<u>S</u>	<u>AT Math</u>	
Score Range	Male	Female	Total	Male	Female	Total
200-299	0	0	0	0	0	0
300-399	24	18	42	7	16	23
400-499	116	170	286	75	148	223
500-599	109	185	294	152	198	350
600-699	25	35	60	40	44	84
700-800	5	3	8	5	5	10
Not Reported	39	51	90	39	51	90
Total	318	462	780	318	462	780



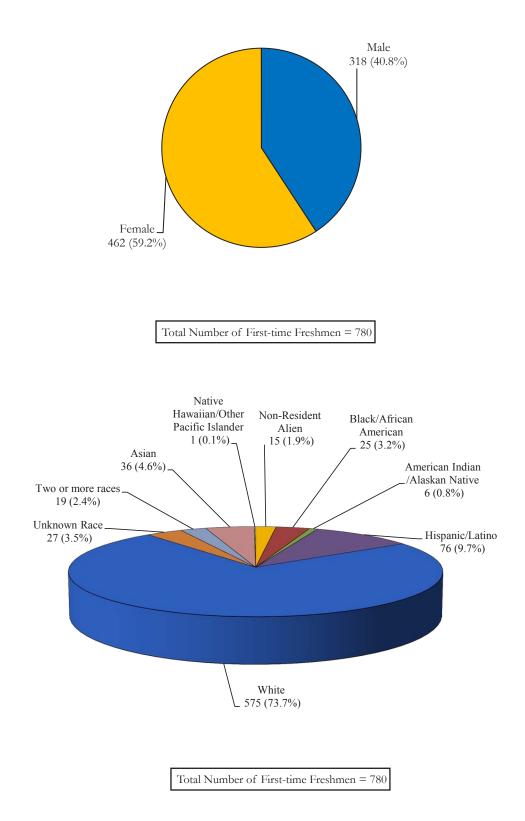
Average Combined SAT Scores, Fall 2013

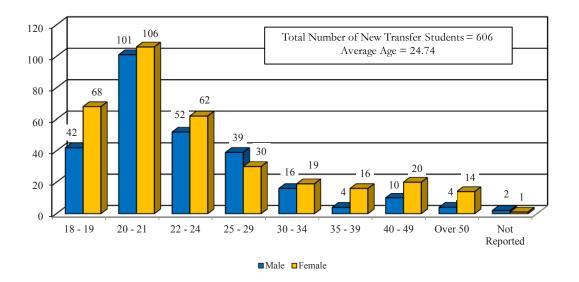
Male 1029.5

Female 1018.9

Total 1023.8

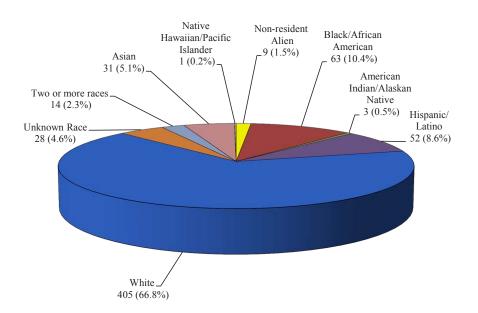
Gender and Ethnicity of Degree-seeking, First-time Freshmen, Fall 2013





Age of New Degree-seeking, Transfer Students, Fall 2013

Ethnicity of New Degree-seeking, Transfer Students, Fall 2013



Transfer Institutions, Fall 2013

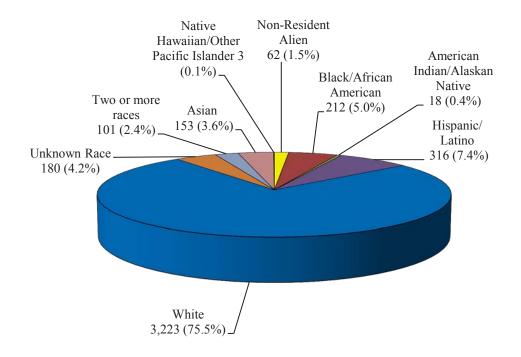
Institution*	# of Students
Quinsigamond Community College	210
Mount Wachusett Community College	22
University of Massachusetts at Amherst	20
Foreign College/University	17
Westfield State University	15
Anna Maria College	14
Becker College	12
Bridgewater State University	11
Fitchburg State University	10
Massachusetts Bay Community College	9
Salem State University	9
University of Massachusetts at Dartmouth	9
Holyoke Community College	8
Total	366

* Institutions contributing approximately 60% of the transfer students

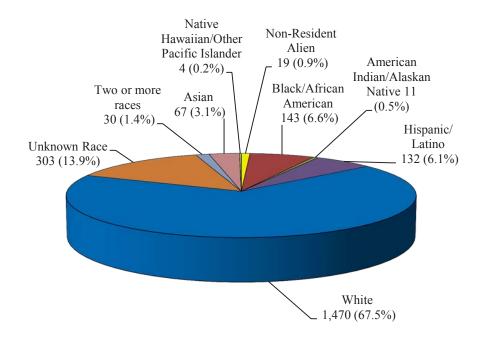
Majors of New Degree-seeking, Transfer Students, Fall 2013

Major	Male	Female	Total
Biology	16	32	48
Biotechnology	3	7	10
Business Administration	65	42	107
Chemistry	14	8	22
Communication	10	9	19
Communication Science & Disorders	1	19	20
Computer Science	18	3	21
Criminal Justice	47	27	74
Early Childhood Education	1	8	9
Early Childhood Education (Non-Licensure)	0	3	3
Economics	2	0	2
Elementary Education	2	17	19
English	8	12	20
Geography	1	0	1
Health Education	9	6	15
History	11	6	17
Mathematics	6	4	10
Natural Science	5	3	8
Nursing (For RNs)	1	33	34
Nursing (Generic)	1	13	14
Occupational Studies	0	3	3
Psychology	15	35	50
Public Health	7	12	19
Sociology	5	3	8
Spanish	0	0	0
Urban Studies	3	7	10
Undeclared	16	18	34
Visual & Performing Arts	3	6	9
Total	270	336	606

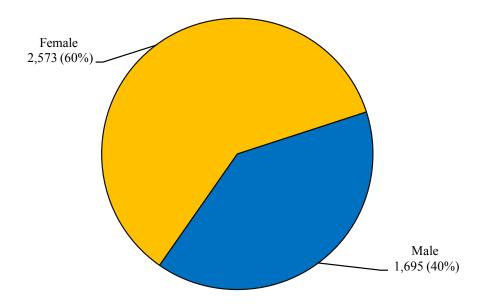
Ethnicity of Full-time Students, Fall 2013



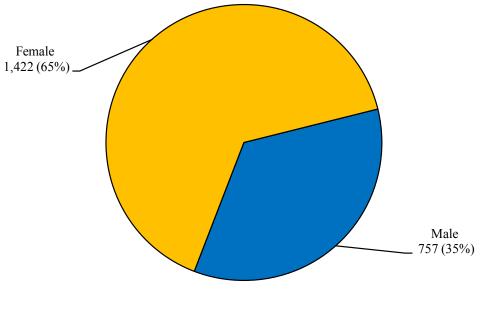
Ethnicity of Part-time Students, Fall 2013



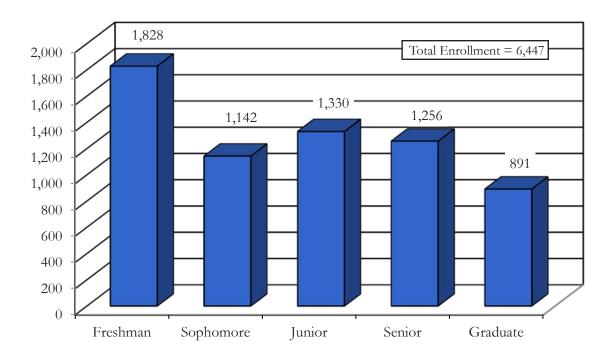
Gender of Full-time Students, Fall 2013



Gender of Part-time Students, Fall 2013



Total Enrollment by Student Classification, Fall 2013



Class	Residence	Total
Freshman	Alaska	1
	California	1
	Colorado	2
	Connecticut	11
	Illinois	2
	Massachusetts	565
	Michigan	1
	Minnesota	1
	New Hampshire	2
	New Jersey	1
	Ohio	1
	Pennsylvania	2
	Rhode Island	10
	Virginia	1
	Non-Resident Alien	(
	Total	607
Sophomore	Connecticut	12
-	Florida	1
	Illinois	1
	Kentucky	1
	Massachusetts	286
	New Hampshire	2
	New York	2
	Rhode Island	1
	Non-Resident Alien	2
	Total	308
Junior	Connecticut	Ę
	Massachusetts	174
	New Jersey	2
	New York	1
	Oklahoma	1
	Rhode Island	6
	Vermont	1
	Total	190
Senior	Connecticut	1
	Maine	1
	Massachusetts	96
	Rhode Island	1
	Non-Resident Alien	1
	Total	100
	Grand Total	1,205

On-Campus Housing by State of Residence and Class, Fall 2013

Instructional Programs

Undergraduate Enrollment by First and Second Major and Gender, Fall 2013 (1 of 4)

			Gen	ıder	
First Major	Second Major		Male	Female	Total
Biology	Chemistry		1		1
	Criminal Justice			1	1
	English			1	1
	Psychology			3	3
	Sociology		1	1	2
	Spanish			1	1
	None		112	221	333
		Total	114	228	342
Biotechnology	Economics			1	1
	Spanish			1	1
	None		46	46	92
		Total	46	48	94
Business Administration	Biology			1	1
	Criminal Justice		1		1
	Economics		4	1	5
	Mathematics			1	1
	Natural Science			1	1
	Psychology			1	1
	Spanish		1	1	2
	None		458	311	769
		Total	464	317	781
Chemistry	Biology		1		1
	Business Administration		1		1
	Elementary Education			1	1
	Mathematics			1	1
	None		63	62	125
		Total	65	64	129
Communication	English		2	1	3
	Geography			1	1
	Psychology		1		1
	Visual & Performing Arts		1		1
	None		142	105	247
		Total	146	107	253
Communication Sciences &	Natural Science			1	1
Disorders	Psychology			2	2
	Spanish			2	2
	None		8	216	224
		Total	8	221	229
Computer Science	Business Administration		1		1
	Spanish		1		1
	None		117	15	132
		Total	119	15	134

Source: IR Official DHE Fall Files

Undergraduate Enrollment by First and Second Major and Gender, Fall 2013 (2 of 4)

			Gen	ıder	
First Major	Second Major		Male	Female	Total
Criminal Justice	Business Administration		4		4
	Psychology		2	6	8
	Sociology		1		1
	Spanish		1		1
	Urban Studies		1	1	2
	None		303	139	442
		Total	312	146	458
Early Childhood Education	Economics		1		1
	English			4	4
	History			1	1
	Psychology		1	41	42
	Sociology			6	6
	Spanish			5	5
	None		3	41	44
		Total	5	98	103
Early Childhood Education,	Early Childhood Education			1	1
Non-Licensure	Psychology			3	3
	Sociology			1	1
	Visual & Performing Arts			1	1
	None			26	26
		Total		32	32
Economics	Business Administration		1		1
	None		23	7	30
		Total	24	7	31
Elementary Education	Business Administration			1	1
	English		2	19	21
	Geography			2	2
	Health Education		2		2
	History		4	10	14
	Mathematics			5	5
	Natural Science			2	2
	Psychology		2	62	64
	Sociology		1	12	13
	Spanish		1	6	7
	None		8	55	63
		Total	20	174	194
English	Biology			1	1
	Communication			1	1
	Psychology			3	3
	Sociology			1	1
	Spanish			1	1
	None		48	93	141
		Total	48	100	148

Source: IR Official DHE Fall Files

			Ger	ıder	
First Major	Second Major		Male	Female	Tota
Geography	Communication		1		
	None		14	8	2
		Total	15	8	2
Health Education	None		54	72	12
		Total	54	72	12
History	Economics			1	
	English			1	
	Geography		2		
	Urban Studies			1	
	None		129	53	18
		Total	131	56	18
Mathematics	Business Administration		1		
	Chemistry		1		
	Natural Science			1	
	Sociology		1		
	None		47	32	7
		Total	50	33	8
Natural Science	None		24	30	5
		Total	24	30	5
Nursing (For RNs)	None		4	73	7
,		Total	4	73	7
Nursing (Generic)	Psychology			1	
	None		25	247	27
		Total	25	248	27
Occupational Studies	Psychology		1	3	
L	None		7	107	11
		Total	8	110	11
Psychology	Business Administration			2	
, ,,	Communication			1	
	Criminal Justice		2	2	
	Early Childhood Education			1	
	Elementary Education		1	2	
	Health Education			1	
	History			1	
	Mathematics			1	
	Sociology			2	
	Spanish		2	2	
	None		87	336	42
		Total	92	351	44

Undergraduate Enrollment by First and Second Major and Gender, Fall 2013 (3 of 4)

Undergraduate	Enrollment by Firs	st and Second Major	and Gender,]	Fall 2013 (4 of 4)
Chacistadaate	Emonited by Int	t and become major	and Gender,	

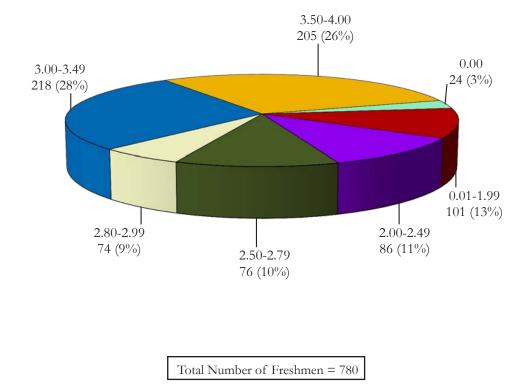
			Ge	ender	
First Major	Second Major		Male	Female	Total
Public Health	Spanish			2	4
	None		41	122	163
		Total	41	124	165
Sociology	Business Administration		1		1
	Communication			1	1
	Health Education		1	1	2
	Psychology			1	1
	Spanish			2	2
	Urban Studies			1	1
	None		21	43	64
		Total	23	49	72
Spanish	Communication			1	1
	Communication Sciences &	Disorders		1	1
	Elementary Education			1	1
	Psychology		1	1	2
	Sociology		1		1
	None		5	25	30
		Total	7	29	36
Urban Studies	Business Administration			1	1
	Criminal Justice			1	1
	None		21	40	61
		Total	21	42	63
Visual and Performing Arts	Psychology		1		1
	Spanish			1	1
	None		22	44	66
		Total	23	45	68
Undeclared	None		143	152	295
		Total	143	152	295
Undeclared-Education	English		1	4	5
	History			1	1
	Mathematics			1	1
	Psychology			9	9
	Sociology			1	1
	None		1	14	15
		Total	2	30	32
Non-Degree Seeking	None		200	313	513
_		Total	200	313	513
Grand Total			2,234	3,322	5,556

Graduate Enrollment by Major and Gender, Fall 2013

	Gei	nder	
Major	Male	Female	Total
Biotechnology	11	12	23
Early Childhood Education		17	17
Education	2	9	11
(Concentration)			
Education	1	3	4
Health Education	1	6	7
Elementary Education		25	25
English	7	8	15
English as a Second Language	1	6	7
Health Care Administration	2	15	17
History	14	11	25
Management	16	19	35
Middle School Education	9	22	31
Moderate Special Needs	7	18	25
Non-Degree Seeking	80	190	270
Non-Profit Management	5	14	19
Nursing	7	52	59
(Concentration)			
Community & Public Health Nursing	6	31	37
Nurse Educator	1	21	22
Occupational Therapy	5	54	59
Reading		14	14
School Leadership & Administration	22	29	51
School Psychology	1	24	25
Secondary Education	27	35	62
Spanish	1	16	17
Speech-Language Pathology	1	83	84
Grand Total	218	673	891

Academic Achievement/Learning Outcomes

Grade Distribution of First-time, Full-time, Degree-seeking Freshmen, Fall 2013



					Fall 2	2005 - F	Fall 2005 - Fall 2012 Freshmen Cohorts	Freshm	en Cohc	orts					
Lutinit Clini	Initial	After 1	st Year	After 2)	2nd Year	After 3	After 3rd Year	After 4.	After 4th Year	After 5	After 5th Year	After 6.	After 6th Year	After 7th Year	After 8th Year
Emering Class	Cobort	N	%	N	%	N	%	N	%	Z	%	N	%	N %	N %
2005	641														
Continued		473	73.9^{1}	377	59.0^{2}	346	54.1	161	25.2	52	8.1	22	3.4	14 2.2	8 1.3
Dropout (cumulative)			26.1		41.0		45.2		46.3		48.9		49.7	48.2	48.4
Graduated (cumulative)						4	0.6	182	28.5	275	43.0	300	46.9	317 49.6	322 50.4
2006	668														
Continued		508	76.0	430	64.4	388	58.1	151	22.6^{3}	58	8.7	25	3.7	15 2.2	
Dropout (cumulative)			24.0		35.6		41.0		44.9		44.8		45.3	45.0	
Graduated (cumulative)						9	0.9	217	32.5	310	46.5	340	51.0	352 52.8	
2007	678														
Continued		513	75.7	441	65.0	396	58.4	150	22.1	68	10.0	38	5.6	_	
Dropout (cumulative)			24.3		35.0		40.9		43.7		45.3		45.6		
Graduated (cumulative)						5	0.7	232	34.2	303	44.7	331	48.8		
2008	654													_	
Continued		501	76.6	425	65.0	389	59.6^{4}	158	24.2	53	8.1			_	
Dropout (cumulative)			23.4		35.0		39.8		44.6		45.3			_	
Graduated (cumulative)						4	0.6	204	31.2	304	46.6				
2009	693													_	
Continued		521	75.2	458	66.1	410	59.2	192	27.7					_	
Dropout (cumulative)			24.8		33.9		40.3		39.8					_	
Graduated (cumulative)						4	0.6	225	32.5						
2010	809														
Continued		644	79.8 ⁵	543	67.3	510	63.2							_	
Dropout (cumulative)			20.2		32.7		36.1							_	
Graduated (cumulative)						9	0.7								
2011	790													_	
Continued		617	78.1	529	67.0									_	
Dropout (cumulative)			21.9		33.0									_	
Graduated (cumulative)															
2012	781													_	
Continued		627	80.3											_	
Dropout (cumulative)			19.7											_	
Graduated (cumulative)															

First-time, Full-time Freshmen Retention and Graduation Rates

First-time, Full-time Freshman Retention and Graduation Rates

Degrees Conferred by CIP Code Category, FY 2013

CIP Code Category	Bachelor	Post-Bacc. Certificate	Master	Post-Master. Certificate
Adult Health Nurse/Nursing	26	5		5
Biology Teacher Education		4		
Biology/Biological Sciences, General	54			
Biotechnology	21		12	
Business Administration and Management, General	159		6	
Chemistry Teacher Education		1	-	
Chemistry, General	27			
Clinical Nurse Specialist	21		6	
Communication Sciences and Disorders, General	38		0	
Community Health Services/Liaison/Counseling	22		8	
Computer and Information Sciences, General	19		0	
Criminal Justice/Safety Studies	87			
Early Childhood Education and Teaching	20		7	
Economics, General	20		1	
Education, General	2	27	(
		36	6	
Educational Leadership and Administration, General	01	22	22	
Elementary Education and Teaching	21	22	7	
Elementary and Middle School Administration/Principalship	20			
English Language and Literature, General	39		5	
English Language and Literature/Letters,Other		10	2	
English/Language Arts Teacher Education		19		
Foreign Language Teacher Education		4		
Geography	12			
Health Professions and Related Clinical Sciences, Other	36			
Health Services/Allied Health/Health Sciences, General		4		
Health/Health Care Administration/Management			9	
History Teacher Education		4		
History, General	50		11	
Junior High/Intermediate/Middle School Education & Teaching			1	
Kindergarten/Preschool Education and Teaching		11		
Mass Communication/Media Studies	20			
Mathematics Teacher Education		14		
Mathematics, General	7			
Non-Profit/Public/Organizational Management			12	
Nursing- Registered Nurse Training (RN, ASN, BSN, MSN)	40			
Occupational Therapy/Therapist	10		24	
Physical Sciences	12			
Psychology, General	106			
Reading Teacher Education		2	1	
School Psychology			5	5
Science Teacher Education/General Science Teacher Education		2		
Secondary Education and Teaching			6	
Social Studies Teacher Education		7		
Sociology	26	-		
Spanish Language And Literature	5		8	
Special Education and Teaching, Other	5	31	· ·	
Speech Communication and Rhetoric	38	51		
Speech-Language Pathology/Pathologist	50		32	
Feacher Education, Multiple Levels		13	54	
Urban Studies/Affairs	13	1.5		
Visual and Performing Arts	6			
visual and renoming rates	0			

Source: IR Official DHE Degrees Conferred Files

Personnel Profile

Total Employees/Staff, Fall 2013

						Total					
SOC Category	Nonresident Alien	Hispanic	American Indian/ Alaska Native	Asian	Black	Native Hawaiian/ Pacific Islander	White	Two or more races	Unknown	Male	Female
Business & Financial Operations Occupations	0	1	0	0	0	0	11	0	0	7	5
Community, Social Service, Legal, Arts, Design, Entertainment, Sports & Media Occupations	0	0	0	1	1	0	4	0	0	3	3
Computer, Engineering & Science Occupations	0	2	0	2	0	0	19	0	0	16	7
Healthcare Practitioners & Technical Occupations	0	0	0	0	0	0	4	0	0	2	2
Librarians	0	0	0	0	0	0	3	0	0	1	2
Library Technicians	0	0	0	0	0	0	1	0	0	0	1
Management Occupations	0	4	0	3	5	0	97	0	0	32	77
Natural Resources, Construction & Maintenance Occupations	0	0	0	0	0	0	12	0	0	12	0
Office & Administrative Support Occupations	0	5	0	2	4	0	94	0	0	12	93
Production, Transportation & Materials, Moving Occupations	0	0	0	0	0	0	2	0	0	2	0
Service Occupations	0	8	0	0	4	0	46	0	4	53	9
Total	0	20	0	8	14	0	293	0	4	140	199

Full-time Employees/Staff, Fall 2013

					Fi	ull-Time					
SOC Category	Nonresident Alien	Hispanic	American Indian/ Alaska Native	Asian	Black	Native Hawaiian/ Pacific Islander	White	Two or more races	Unknown	Male	Femal
Business & Financial Operations Occupations	0	1	0	0	0	0	11	0	0	7	5
Community, Social Service, Legal, Arts, Design, Entertainment, Sports & Media Occupations	0	0	0	1	1	0	3	0	0	3	2
Computer, Engineering & Science Occupations	0	2	0	1	0	0	19	0	0	15	7
Healthcare Practitioners & Technical Occupations	0	0	0	0	0	0	4	0	0	2	2
Librarians	0	0	0	0	0	0	3	0	0	1	2
Library Technicians	0	0	0	0	0	0	1	0	0	0	1
Management Occupations	0	4	0	3	5	0	93	0	0	31	74
Natural Resources, Construction & Maintenance Occupations	0	0	0	0	0	0	12	0	0	12	0
Office & Administrative Support Occupations	0	5	0	2	4	0	85	0	0	12	84
Production, Transportation & Materials, Moving Occupations	0	0	0	0	0	0	2	0	0	2	0
Service Occupations	0	8	0	0	4	0	46	0	4	53	9
Total	0	20	0	7	14	0	279	0	4	138	186

Source: IR Official DHE HR Files

Part-time Employees/Staff, Fall 2013

					Pa	urt-Time					
SOC Category	Nonresident Alien	Hispanic	American Indian/ Alaska Native	Asian	Black	Native Hawaiian/ Pacific Islander	White	Two or more races	Unknown	Male	Female
Business & Financial Operations Occupations	0	0	0	0	0	0	0	0	0	0	0
Community, Social Service, Legal, Arts, Design, Entertainment, Sports & Media Occupations	0	0	0	0	0	0	1	0	0	0	1
Computer, Engineering & Science Occupations	0	0	0	1	0	0	0	0	0	1	0
Healthcare Practitioners & Technical Occupations	0	0	0	0	0	0	0	0	0	0	0
Librarians	0	0	0	0	0	0	0	0	0	0	0
Library Technicians	0	0	0	0	0	0	0	0	0	0	0
Management Occupations	0	0	0	0	0	0	4	0	0	1	3
Natural Resources, Construction & Maintenance Occupations	0	0	0	0	0	0	0	0	0	0	0
Office & Administrative Support Occupations	0	0	0	0	0	0	9	0	0	0	9
Production, Transportation & Materials, Moving Occupations	0	0	0	0	0	0	0	0	0	0	0
Service Occupations	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	1	0	0	14	0	0	2	13

Faculty by Institution of Highest Degree, Fall 2013

Awarding Institution	Graduates	Awarding Institution	Gradua
University of Massachusetts-Amherst	18	Georgetown University	1
Boston University	15	Kent State University	1
University of Connecticut	12	Mass College of Liberal Arts	1
Clark University	7	McGill University	1
University of California	7	Massachusetts Institute of Technology	1
Worcester State College	7	Moscow University	1
Brandeis University	5	Nichols College	1
Assumption College	4	North Carolina State University	1
Boston College	4	Northwestern University	1
Harvard University	4	Ohio State University	1
Nova College	4	Purdue University	1
University of Rhode Island	4	Rhode Island School of Design	1
Indiana University	3	Rice University	1
Rutgers University	3	Rivier College	1
University of Michigan	3	Rochester University-University College	1
University of Minnesota-Minneapolis	3	Southern Illinois University	1
University of New Hampshire	3	State University New York-Stony Brook	1
Colorado State University	2	Suffolk University	1
Indiana University-Pennsylvania	2	Texas A&M University	1
Michigan State University	2	Thomas Jefferson University	1
Northeastern University	2	Union College	1
		0	1
State University New York-Albany	2	University of Alabama	1
State University New York-Buffalo	2	University of Arizona	1
Temple University	2	University of Cincinnati	1
University of Colorado	2	University of Illinois	1
University of Georgia	2	University of Iowa	1
University of Maryland	2	University of Maryland	1
University of Massachusetts-Boston	2	University of Miami	1
University of Massachusetts-Lowell	2	University of Minnesota	1
University of Virginia	2	University of Mississippi	1
Vanderbilt University	2	University of Nebraska	1
Worcester Polytechnic Institute	2	University of North Carolina	1
American International College	1	University of Notre Dame	1
American University	1	University of Oklahoma	1
Anna Maria College	1	University of Oregon	1
Arizona State University	1	University of Pennsylvania	1
Brown University	1	University of Pretoria	1
California School of Professional Psychology	1	University of South Carolina	1
Carnegie-Mellon University	1	University of Texas-Austin	1
City University of New York	1	University of Vermont	1
Clark Atlanta University	1	University of Washington	1
College of William and Mary	1	University of Waterloo	1
Columbia University-Columbia College	1	University of Wisconsin	1
Columbia University-School of General Studies	1	Virginia Polytechnic Institute	1
Cornell University	1	Washington State University	1
Eastman School of Music	1	Wesleyan University	1
Fitchburg State University	1	Worcester State University	1
	1		1
Florida International University	1	Yale University	1

Source: IR Official DHE HR Files

Full-time Faculty by Department and Rank, Fall 2013

Department	Professor	Associate Professor	Assistant Professor	Instructor	Total
Biology	7	3	3	0	13
Business and Economics	11	2	7	0	20
Chemistry	2	2	5	0	9
Communication	5	2	2	0	9
Communication Sciences & Disorders	1	3	2	0	6
Computer Science	3	1	0	0	4
Criminal Justice	0	3	4	0	7
Education	6	2	6	0	14
English	5	5	2	0	12
Health Sciences	0	3	3	0	6
History & Political Science	1	8	5	0	14
Mathematics	1	4	3	2	10
Nursing	2	1	2	9	14
Occupational Therapy	3	0	2	1	6
Philosophy	4	0	0	1	5
Physical & Earth Sciences	1	7	2	0	10
Psychology	6	5	5	0	16
Sociology	0	2	4	0	6
Urban Studies	2	1	2	0	5
Visual & Performing Arts	6	3	1	0	10
World Languages	3	0	2	0	5
Total	69	57	62	13	201

Full-time Faculty by Rank and Gender, Fall 2013								
Rank		Male	Female	Total				
Professor		26	43	69				
Associate Professor		33	24	57				
Assistant Professor		21	41	62				
Instructor		1	12	13				
	Total	81	120	201				

Full-time Faculty by Ethnicity and Gender, Fall 2013								
Ethnicity	Male	Female	Total					
Non-Resident Alien	0	0	0					
Hispanic	7	4	11					
American Indian/Alaskan Native	0	0	0					
Asian	7	13	20					
Black	5	4	9					
Native Hawaiian/Pacific Islander	0	0	0					
White	62	98	160					
Two or more races	0	0	0					
Race/ethnicity unknown	0	1	1					
Total	81	120	201					

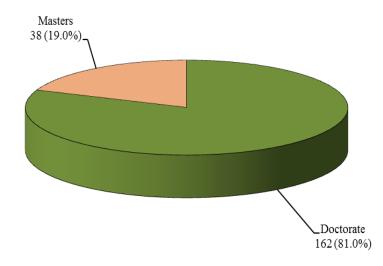
Full-time Faculty by Tenure Status and Gender, Fall 2013 Tenure Status Male Female Total Tenured 60 71 131 On tenure track 53 18 35 3 17 Not on tenure track 14 Total 81 120 201

Full-time Faculty by Age Range and Rank, Fall 2013

Age Range	Professor	Associate Professor	Assistant Professor	Instructor	Total
30 - 39	0	7	28	2	37
40 - 49	13	16	22	2	53
50 - 59	22	11	7	6	46
60 - 69	24	12	5	3	44
70 and over	10	11	0	0	21
Total	69	57	62	13	201

Source: IR Official IPEDS HR Files

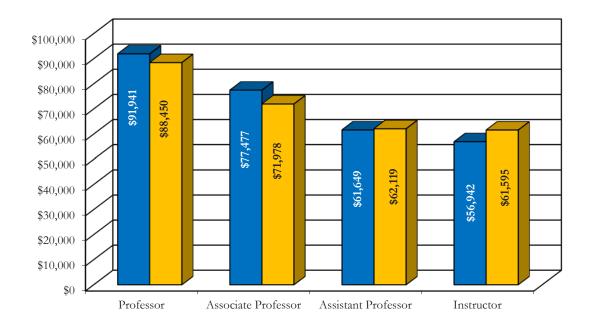
Full-time Faculty by Highest Degree Earned, Fall 2013



Source: IR Official IPEDS HR Files

Average Salaries of Full-time Faculty by Rank and Gender, Fall 2013

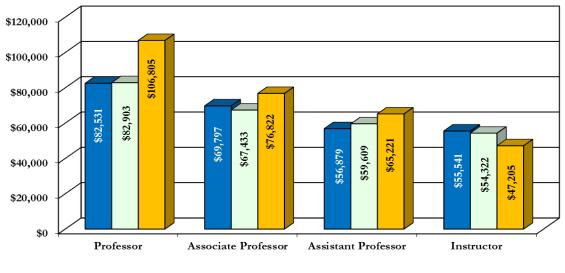
Rank	Male	Female	Total
Professor	\$91,941	\$88,450	\$89,765
Associate Professor	\$77,477	\$71,978	\$75,162
Assistant Professor	\$61,649	\$62,119	\$61,960
Instructor	\$56,942	\$61,595	\$61,237



Source: IR Official IPEDS HR Files

Average Faculty Salaries Comparison, AY 2011-2012*

Rank	Worcester State University	Five MA State Universities	National 4-year Public Institutions
Professor	\$82,531	\$82,903	\$106,805
Associate Professor	\$69,797	\$67,433	\$76,822
Assistant Professor	\$56,879	\$59,609	\$65,221
Instructor	\$55,541	\$54,322	\$47,205



■ Worcester State University □ Five MA State Universities □ 4-year Public Institutions

*Five MA State Universities used for comparison are as follows: Bridgewater State University, Fitchburg State University, Framingham State University, Salem State University, Westfield State University

Source: IR Official IPEDS Salary Files & IPEDS NCES (www.nces.ed.gov)

Library Information

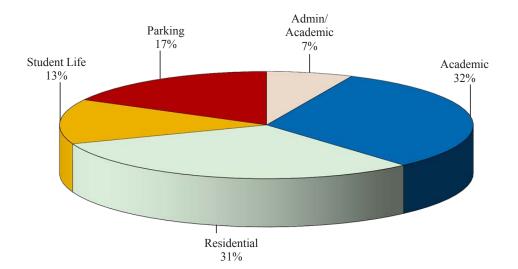
Library Holdings, FY 2012-FY 2013

Category	FY 2012	FY 2013
Total Print Volumes	204,971	205,424
Electronic On-line Journal Titles	42,326	48,912
Electronic On-line Newspaper Titles	1,227	1,227
Electronic On-line Periodical Subscriptions	186	186
Electronic On-line Books	13,225	90,847
Electronic On-line Research Databases	91	115
Paper Periodical Subscriptions	310	310
Microfilm Titles	588	588
Current Microform Subscriptions	6	4
Media (DVDs, CD-ROM and Videos) Titles	4,267	4,282
Total Library Holdings	267,197	351,895

Facilities Information

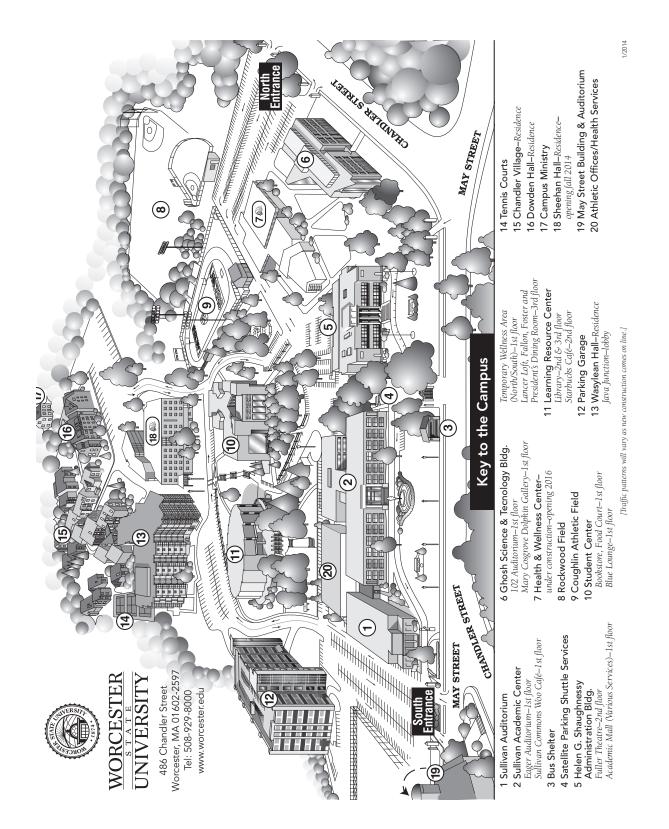
Physical Plant Facilities, Fall 2013

				Assignable	
	Building Name	Primary Use	Gross sq. ft.	sq. ft.	Year
1.	Administration	Administrative	67,066	37,695	1932
2.	Learning Resource Center	Library, Classrooms	113,335	72,815	1968
3.	Sullivan Academic Center	Academic	110,690	72,725	1965
4.	Science Tech Center	Academic	97,300	71,072	2000
5.	Student Center	Student Affairs, Dining	71,416	46,430	1978
6.	Gymnasium	Athletics, Art	65,676	41,155	1958
7.	17 Candlewood Street	Campus Ministry	1,200	960	1927
8.	Chandler Village	Housing	103,560	79,490	1973
9.	Dowden Hall	Housing	98,555	56,910	1990
10.	Wasylean Hall	Housing	109,000	70,510	2004
11.	Parking Garage	Parking	174,032	166,592	2007



Source: Office of Facilities

Campus Map



Source: Printing & Publications

University Advancement

Foundation Board of Directors 2013-2014

Mary C. Ritter, President Craig A. Bovaird '77, Vice President Jill C. Dagilis '78, Vice President Edward L. Sherr, Treasurer Robin J. Quill,'97, Assistant Treasurer Gregg H. Rosen '86, Immediate Past President Thomas M. McNamara '94, Clerk George H. Albro '65, M.Ed. '68 Mary K. Alexander, Ed.D. David E. Bedard '74 Keith E. Blanchette '98, CPA Jean M. Borgatti, Ph.D. Derek S. Brindisi '99 John P. Brissette '88 Matthew Cote Leslie K. Cutler Julia Dvorko, Ph.D. Mary Burke Fallon James D. Glickman Lillian R. Goodman, Ed.D. Maryanne H. Hammond '69, M.Ed. '72 Kimberly M. Harmon, R.N. '95 Kristina M. Jackson '93, Ex Officio Charlotte Z. Klein '75 Barry M. Maloney Dorothy J. Manning, M.Ed. '88 Daniel J. Mastrototaro Rosanne Sullivan Matulaitis '65 Kerri Aleksiewicz Melley Satya B. Mitra, Ph.D. Janet Wilson Moore Robert J. Morton Suzanne Singh Nebelung, M.Ed. '00 Alan O. Osmolowski, '91, CPA Marc Pisa, Parent Representative Cameron Pramas '14 R. David Richer Terence J. Shanley, Ex Officio Robert J. Spain '78 George W. Tetler III Richard E. Thomas Ronald B. Valerio '75, Ex Officio Steven J. Ward '76 Randal D. Webber '91

Alumni Association's Advisory Board 2013-2014

Kristina M. Jackson '93, President Hugh F. Donohue '70, Vice President Danielle M. Horn '03, Secretary John J. Brown III '02, Executive Committee Margaret C. Farrey '54, M.Ed. '78, Executive Committee

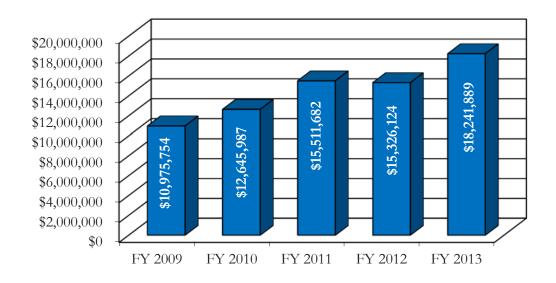
Directors 2013-2014

John A. Ahern '80 Michael J. Borowiec '10 Camilla H. Caffrey Joseph C. Deeley '56, M.Ed. '58, Colonel, United States Air Force, Retired Joshua L. Katz '06 Cathleen M. Liberty '08 Vincent J. Matulaitis '66 Michael J. Mills '72 Deirdre A. Olson O'Connor '71 Patricia A. Pennucci '62, M.Ed. '67 Kathryn M. Portle '69 Amanda M. Riik '02 Elaine G. Tateronis '63, M.Ed. '74, Ed.D. Jacqueline M. Trotta '69, M.Ed. '74 Nicole E. Valentine '96

Maryanne M. Hammond '69, M.Ed. '72, Alumni Representative to the Board of Trustees

Marion S. Calabro '14, SGA President/Student Representative

Source: Office of University Advancement

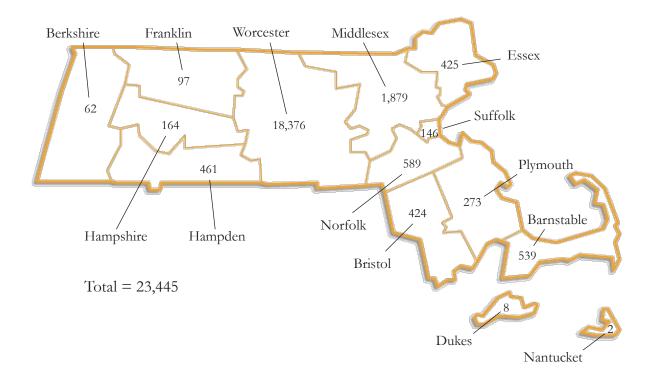


Total Market Value of Funds Under Management¹, FY 2009-FY 2013

¹Total Net Asset Per Official Audit

Source: Office of University Advancement

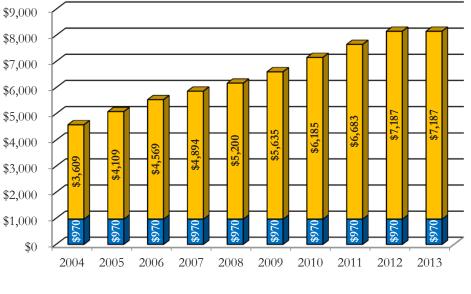




Financial Information

Tuition and Fees per Academic Year, 2004-2013

	AY									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Tuition	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970
Fees	\$3,609	\$4,109	\$4,569	\$4,894	\$5,200	\$5,635	\$6,185	\$6,683	\$7,187	\$7,187
Total	\$4,579	\$5,079	\$5,539	\$5,864	\$6,170	\$6,605	\$7,155	\$7,653	\$8,157	\$8,157

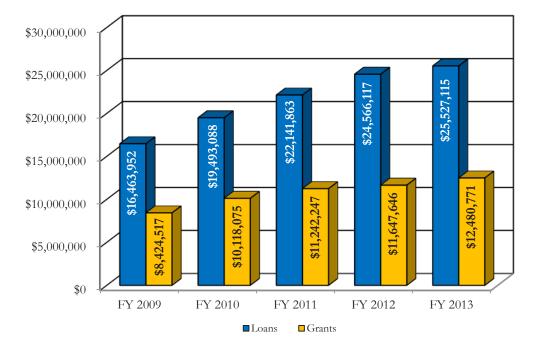




Source: Office of Administration and Finance

Financial Aid Awards, FY 2009-FY 2013

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Loans	\$16,463,952	\$19,493,088	\$22,141,863	\$24,566,117	\$25,527,115
Grants	\$8,424,517	\$10,118,075	\$11,242,247	\$11,647,646	\$12,480,771
Total	\$24,888,469	\$29,611,163	\$33,384,110	\$36,213,763	\$38,007,886



Source: Office of Financial Aid

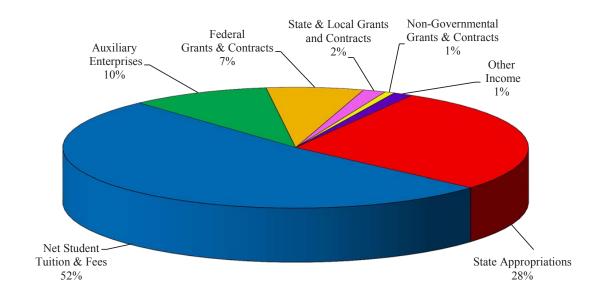
Revenues and Expenditures, FY 2011-FY 2013

REVENUES		FY 2013		FY 2012		FY 2011
Operating Revenues						
Student Tuition and fees	\$	41,388,967	\$	38,714,218	\$	36,322,718
Less: Scholarship discounts and allowance		7,252,129		8,447,639		7,347,390
Net student tuition and fees		48,641,096		30,266,579		28,975,328
Federal grants and contracts		6,350,039		6,134,752		10,867,450
State and local grants and contracts		1,477,595		1,269,367		944,511
Nongovernmental grants and contracts		636,200		928,886		910,612
Auxiliary enterprises		9,120,518		9,017,786		8,277,300
Other operating revenues		1,281,025		1,197,025		1,127,693
Total operating revenues	\$	51,829,359	\$	48,814,395	\$	51,102,894
EXPENSES						
Operating expenses						
Instruction	\$	31,349,284	\$	29,123,787	\$	28,317,953
Public service		675,857		609,273		466,426
Academic support		6,782,540		6,214,371		5,864,229
Student services		7,220,968		6,578,675		6,115,465
Institutional support		11,443,857		10,016,600		9,339,162
Operation and maintenance of plant		7,622,054		7,784,839		8,416,670
Scholarship		1,207,642		596,114		1,267,657
Depreciation		4,174,992		4,402,075		4,296,608
Debt service		734,283		580,577		591,101
Auxiliary enterprises		7,423,424		8,082,112		8,127,535
Total operating expenses	\$	78,634,901	\$	73,988,423	\$	72,802,806
Operating loss	\$	(26,805,542)	\$	(25,174,028)	\$	(21,698,912)
NONOPERATING REVENUES						
State appropriations	\$	26,483,839	\$	25,412,179	\$	25,931,430
Interest and investment income		(117,299)		1,036,814		307,776
Other nonoperating revenues(expenses)		(9,018)		20,811		3,241
Net nonoperating revenues	\$	26,357,522	\$	26,469,804	\$	26,242,447
Income before other revenues, expenses, gains or losses	\$	(448,020)	\$	1,295,776	\$	4,543,535
Capital appropriations				17,078		102,000
Increase in net assets	\$	(448,020)	\$	1,312,854	\$	4,645,535
NET ASSETS	it.	(,.=0)	Π	,,,	п	.,,
Beginning of year		88,314,805		87,162,957		82,517,422
End of year	\$	87,866,785	\$	88,475,811	\$	87,162,957
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Source: Financial Statements year ended June 30, 2013, 2012 and 2011, and Independent Auditor's Report

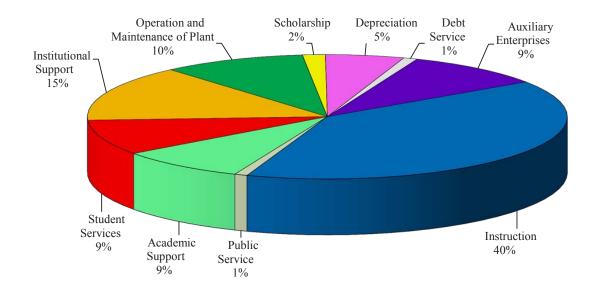


REVENUES Total = \$78,186,881



Fund Expenditures by Source, FY 2013

EXPENSES Total = \$78,634,901



Source: Financial Statements year ended June 30, 2013, 2012 and 2011, and Independent Auditor's Report

Office of Institutional Research

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